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Commission on Narcotic Drugs
Fifty-eighth session
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Item 3 of the provisional agenda*
Policy directives to the drug programme of the United Nations Office on Drugs and Crime and strengthening the drug programme and the role of the Commission on Narcotic Drugs as its governing body, including administrative, budgetary and strategic management questions

Islamic Republic of Iran and Spain: draft resolution

Improving the governance and financial situation of the United Nations Office on Drugs and Crime: recommendations of the standing open-ended intergovernmental working group on improving the governance and financial situation of the United Nations Office on Drugs and Crime

The Commission on Narcotic Drugs,

Recalling its resolution 52/13 of 20 March 2009, entitled "Improving the governance and financial situation of the United Nations Office on Drugs and Crime", in which it decided to establish a standing open-ended intergovernmental working group on governance and finance, in order to achieve the common objective of strengthening the performance and effectiveness of the United Nations Office on Drugs and Crime,

Recalling also Economic and Social Council decision 2009/251 of 30 July 2009, entitled "Frequency and duration of the reconvened sessions of the Commission on Narcotic Drugs and the Commission on Crime Prevention and Criminal Justice", in which the Council decided that, starting in 2010, the Commission on Narcotic Drugs and the Commission on Crime Prevention and Criminal Justice would hold reconvened sessions on an annual basis in the second half of the year, in order to be able, pursuant to Commission on Narcotic Drugs resolution 52/13 and Commission on Crime Prevention and Criminal Justice

* E/CN.7/2015/1.

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resolution 18/3 of 24 April 2009, to consider the reports of and the recommendations proposed by the standing open-ended intergovernmental working group on improving the governance and financial situation of the United Nations Office on Drugs and Crime,

Reaffirming the role of the Commission on Narcotic Drugs as the principal policymaking organ of the United Nations on matters of international drug control and as the governing body of the drug programme of the United Nations Office on Drugs and Crime,

Reaffirming also its resolutions 54/10 of 25 March 2011 and 56/11 of 15 March 2013, entitled "Improving the governance and financial situation of the United Nations Office on Drugs and Crime: recommendations of the standing open-ended intergovernmental working group on improving the governance and financial situation of the United Nations Office on Drugs and Crime",

Concerned about the governance and financial situation of the United Nations Office on Drugs and Crime, and aware of the need to continue addressing that situation in a pragmatic, results-oriented, efficient and cooperative manner,

1. *Takes note* of the work of and the note by the Secretariat on the work of the standing open-ended intergovernmental working group on improving the governance and financial situation of the United Nations Office on Drugs and Crime,[1] in accordance with Commission resolutions 52/13, 54/10 and 56/11;

2. *Expresses its appreciation* to the co-chairs of the working group for their work and to the Secretariat for its assistance in facilitating the work of the working group, including by providing, inter alia, updates on the financial situation of the United Nations Office on Drugs and Crime and briefings and presentations on thematic and regional programmes and global projects and on evaluation and oversight issues to the working group, and requests the Secretariat to continue providing such necessary assistance, bearing in mind the limited resources available to it;

3. *Welcomes* the established practice of having a clear schedule of meetings and programme of work for the working group, requests that a draft agenda for each meeting of the working group be distributed no later than 10 working days before the meeting, accompanied by all the relevant documents for the meeting, and reiterates the importance of the development of an indicative annual workplan by Member States, taking into account input from the Secretariat;

Continuous support for strengthening the financial situation of the United Nations Office on Drugs and Crime

4. *Recalls* that the working group has, on several occasions, discussed fundraising issues and ways to achieve a sustainable balance between core and non-core funding for the United Nations Office on Drugs and Crime so as to ensure delivery capacity and the sustainability of thematic, global and regional programmes;

5. *Also recalls* that the working group has been considering the implementation of Commission on Narcotic Drugs resolution 56/17 of

[1] E/CN.7/2015/6-E/CN.15/2015/6.

13 December 2013 and Commission on Crime Prevention and Criminal Justice resolution 22/9 of 13 December 2013 and has been briefed on the transition to the new full cost recovery funding model;

6. *Requests* the working group to continue examining and discussing the funding situation and financial management of the United Nations Office on Drugs and Crime, inter alia, by:

(a) Receiving reports on, and facilitating, the resource mobilization process to promote the integrated programmes of the Office,[2] stressing their resource requirements, and to enhance funding predictability in line with the medium-term strategy;

(b) Continuing to discuss with the Office the efforts to further encourage donors to provide general-purpose funding, including by means of further increasing transparency and improving the application of full cost recovery and the quality of reporting and communication, and continuing to discuss the reasons for the low level of general-purpose funding, with a view to restoring an adequate balance between general-purpose and special-purpose funds;

(c) Continuing to consider further the feasibility, progress and impact of the implementation of full cost recovery and the flexible application of programme support costs, with a view to increasing the effectiveness and results of the technical assistance programmes of the Office;

Continuous support for promoting an integrated programme approach

7. *Recalls* that the working group has been following the progress made by the Office in implementing an integrated programming approach that seeks to strengthen the links between normative mandates and operational technical assistance and in improving linkages between policy, strategic planning, evaluation, programmatic work, mobilization of resources and partnerships with all relevant stakeholders;

8. *Requests* the working group to:

(a) Continue promoting regular dialogue among all Member States, as well as with the Office, on the planning and formulation of the operational activities of the Office, especially with regard to its thematic, global and regional programmes, in line with the medium-term strategy and strategic framework;

(b) Continue receiving information from the Office on progress made in the implementation of regional, global and thematic programmes, as well as on progress made with regard to integrating lessons learned and recommendations from evaluations within and across regions, ensuring complementarities among programmes and their alignment with the strategic framework for the period 2014-2015 and the strategy of the Office for the period 2012-2015;

(c) Continue discussing with the Office the implementation of results-based management and budgeting;

[2] The United Nations Office on Drugs and Crime definition of "integrated programming approach" also includes programme review committee-approved country programmes.

Continuous support for promoting a culture of evaluation within the United Nations Office on Drugs and Crime at all stages of programme planning, development and implementation

9. *Recalls* that the working group has been provided with numerous presentations on evaluation findings, on which occasions participants have reiterated the importance of having a sustainable, effective and operationally independent corporate evaluation function at the Office, focused on the implementation, performance and impact of integrated programmes and their consistency with mandates of the Office;

10. *Requests* the working group to invite the Independent Evaluation Unit to:

(a) Continue providing the working group with evaluation findings on the programmes of the Office;

(b) Continue promoting a culture of evaluation throughout the Office at all stages of programme planning, development and implementation;

(c) Continue working with the Office in monitoring the implementation of recommendations made by relevant oversight bodies;

(d) Continue working with the Office on building increased coordination between evaluation, audit and other oversight bodies with the aim of building a coordinated continuum of oversight of the projects and programmes of the Office;

Continuous support for strengthening human resources governance to improve gender balance and geographical representation

11. *Recalls* that the working group has been discussing the question of geographical representation and gender balance in the composition of the staff of the Office, as part of its efforts to improve the governance of the Office;

12. *Requests* the working group to:

(a) Continue addressing the issue of gender and geographical representation and its evolution under a specific agenda item, in order to discuss possible measures for improvement in this area;

(b) Continue receiving updated and comprehensive information, including in a disaggregated way, on the composition of the staff and the recruitment policies of the Office.